



## Corporate Data

### Consolidated financial results highlights

|  | Fiscal 2018         | Fiscal 2019         | Fiscal 2020         |
|--|---------------------|---------------------|---------------------|
| <b>Ordinary Profit</b>                         | 124.5 billion yen   | 122.9 billion yen   | 310.0 billion yen   |
| <b>Profit Attributable to Owners of Parent</b> | 103.5 billion yen   | 92.0 billion yen    | 208.2 billion yen   |
| <b>Net Assets</b>                              | 7,473.2 billion yen | 7,261.6 billion yen | 7,955.5 billion yen |
| <b>Common Equity Tier 1 Capital Ratio</b>      | 16.59%              | 19.49%              | 19.86%              |
| <b>Tier 1 Capital Ratio</b>                    | 19.65%              | 23.02%              | 23.19%              |
| <b>Total Capital Ratio</b>                     | 19.65%              | 23.02%              | 23.19%              |

|   |  |
|---|--|
| <b>Name</b>                                   | The Norinchukin Bank   |
| <b>Role</b>                                   | A national financial institution of cooperative organizations whose members include agricultural, fishery and forestry cooperatives which contributes to the advancement of Japan's agriculture, fishery and forestry industries |
| <b>Date of establishment</b>                  | December 20, 1923  |
| <b>Representative</b>                         | President & Chief Executive Officer: OKU Kazuto  |
| <b>Paid-in capital</b>                        | ¥4,040.1 billion (As of March 31, 2021)  |
| <b>Total assets (On a consolidated basis)</b> | ¥107,647.8 billion (As of March 31, 2021)  |



|                                     |              |  |
|-------------------------------------|--------------|--|
| <b>Members (Shareholders)</b>       | 3,384 groups | Japan Agricultural Cooperatives (JA), Japan Fishery Cooperatives (JF), Japan Forest Owners' Cooperatives (JForest), and related federations, as well as other agricultural, fishery and forestry cooperative organizations that have invested in the Bank (As of March 31, 2021) |
| <b>Number of employees</b>          | 3,515 people | (As of March 31, 2021)   |
| <b>Number of business locations</b> | 25 sites     | (In Japan) Head office: 1<br>Branch: 19<br>(Overseas) Branch: 3<br>Representative office: 2<br>(As of March 31, 2021)  |

Departments and titles of persons appearing in this report are those as of the time of each interview, in principle.

The Norinchukin Bank  
**VALUE REPORT 2021**  
 Published in August 2021  
 by the Financial Planning & Control Division

