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## **GRI Guideline Comparison Table**

I Sustainability Management at The Norinchukin Bank

GRI 102:	GRI 102: General Disclosures		
1. Organi	1. Organizational profile		
102-1	Name of the organization	Sustainability Report 2022: P4 Annual Report 2022: P246 Value Report 2022: P38 Web: Corporate Outline	
102-2	Activities, brands, products and services	Annual Report 2022: PP20–21, PP73–78 Value Report 2022: PP13–14 Web: Our Businesses	
102-3	Location of headquarters	Sustainability Report 2022: P80 Annual Report 2022: P246	
102-4	Location of operations	Annual Report 2022: P244	
102-5	Ownership and legal form	Sustainability Report 2022: P4 Annual Report 2022: P246 Value Report 2022: P38 Web: Corporate Outline	
102-6	Markets served	Annual Report 2022: P8 Value Report 2022: PP13–14 Web: Our Businesses	
102-7	Scale of the organization	Sustainability Report 2022: P4 Annual Report 2022: P246 Value Report 2022: PP13–14	
102-8	Information on employees and other workers	Sustainability Report 2022: P72-73	
102-9	Supply chain	Value Report 2022: PP13–14	
102-10	Significant changes to the organization and its supply chain	_	

102-11	Precautionary Principle or approach  External initiatives	Sustainability Report 2022: PP19–28, P34, PP38–39, P53, P57, P68, P70 Annual Report 2022: PP31–32, PP44–45, PP51–52, PP64–72 Web: Business Management Sustainability Report 2022: P14 Annual Report 2022: P16 Sustainability Report 2022: P14	
102-13	Membership of associations	Annual Report 2022: P16 Web: Business Management	
2. Strateg	у		
102-14	Statement from senior decision-maker	Sustainability Report 2022: PP2–3 Annual Report 2022: PP4–10	
102-15	Key impacts, risks and opportunities	Sustainability Report 2022: P5, P7, PP19–28 Annual Report 2022: PP17–19, PP44-45, PP64–72	
3. Ethics a	and integrity		
102-16	Values, principles, standards and norms of behavior	Sustainability Report 2022: P8, P10, P69 Annual Report 2022: P7, P53 Value Report 2022: PP15–16	
102-17	Mechanisms for advice and concerns about ethics	Sustainability Report 2022: P68, P71 Annual Report 2022: PP53–57 Web: Business Management	
4. Governance			
102-18	Governance structure	Sustainability Report 2022: P12, P57 Annual Report 2022: PP33–43 Web: Business Management	
102-19	Delegating authority	Sustainability Report 2022: P12 Annual Report 2022: P73–39 Web: Business Management, Disclosure based on the Corporate Governance Code	
102-20	Executive-level responsibility for economic, environmental and social topics	Sustainability Report 2022: P12	

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102-21	Consulting stakeholders on economic, environmental and social topics	Sustainability Report 2022: P11, P12, PP16–17 PP57–58 Annual Report 2022: P16
102-22	Composition of the highest governance body and its committees	Annual Report 2022: PP33–43, P241 Web: Business Management
102-23	Chair of the highest governance body	Annual Report 2022: PP33–35, P241 Web: Business Management
102-24	Nominating and selecting the highest governance body	Annual Report 2022: PP33–36 Web: Business Management, Disclosure based on the Corporate Governance Code
102-25	Conflicts of interest	Annual Report 2022: PP33-43
102-26	Role of highest governance body in setting purpose, values and strategy	Annual Report 2022: PP33–35, P241 Web: Business Management
102-27	Collective knowledge of highest governance body	Annual Report 2022: PP33–38
102-28	Evaluating the highest governance body's performance	Web: Business Management, Disclosure based on the Corporate Governance Code
102-29	Identifying and managing economic, environmental and social impacts	Sustainability Report 2022: PP5–7, PP11–12, PP19–28, P34, P38–39, P53, P57, P70 Annual Report 2022: PP16–19
102-30	Effectiveness of risk management processes	Sustainability Report 2022: P34, P38 Annual Report 2022: PP64–72
102-31	Review of economic, environmental and social topics	Sustainability Report 2022: P12
102-32	Highest governance body's role in sustainability reporting	Sustainability Report 2022: P12 Annual Report 2022: PP33–39 Web: Business Management
102-33	Communicating critical concerns	Sustainability Report 2022: P12 Annual Report 2022: P33–39 Web: Business Management
102-34	Nature and total number of critical concerns	

Remuneration policies	Annual Report 2022: P39, PP233–238 Web: Business Management, Disclosure based on the Corporate Governance Code
Process for determining remuneration	Annual Report 2022: P39, PP233–238 Web: Business Management, Disclosure based on the Corporate Governance Code
Stakeholders' involvement in remuneration	Annual Report 2022: P39, PP233–238 Web: Business Management, Disclosure based on the Corporate Governance Code
Annual total compensation ratio	_
Percentage increase in annual total compensation ratio	_
older engagement	
List of stakeholder groups	Sustainability Report 2022: P8, P57
Collective bargaining agreements	Sustainability Report 2022: P63
Identifying and selecting stakeholders	Sustainability Report 2022: P8, P57
Approach to stakeholder engagement	Sustainability Report 2022: PP16–17, PP57–58 Value Report 2022: PP3–8, PP25–28
Key topics and concerns raised	Sustainability Report 2022: PP16–17 Value Report 2022: PP3–8, PP25–28
ng practice	
Entities included in the consolidated financial statements	Annual Report 2022: PP79–82, PP90-91, P243
Defining report content and topic boundaries	Sustainability Report 2022: P1, P10
List of material topics	Sustainability Report 2022: P11, P44, P52, P56, P59, P67
Restatements of information	Not applicable
Changes in reporting	Not applicable
Reporting period	Sustainability Report 2022: P1
Date of most recent report	Sustainability Report 2022: P1
Reporting cycle	Sustainability Report 2022: P1
Contact point for questions regarding the report	Sustainability Report 2022: P80
	Process for determining remuneration  Stakeholders' involvement in remuneration  Annual total compensation ratio  Percentage increase in annual total compensation ratio  older engagement  List of stakeholder groups  Collective bargaining agreements  Identifying and selecting stakeholders  Approach to stakeholder engagement  Key topics and concerns raised  Ing practice  Entities included in the consolidated financial statements  Defining report content and topic boundaries  List of material topics  Restatements of information  Changes in reporting  Reporting period  Date of most recent report  Reporting cycle  Contact point for questions regarding the

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102-54	Claims of reporting in accordance with the GRI Standards	Sustainability Report 2022: P1, PP74-77
102-55	GRI content index	Sustainability Report 2022: PP74–77
102-56	External assurance	_

GRI 201: Economic Performance		
	Management approach disclosures	Annual Report 2022: P83–132
201-1	Direct economic value generated and distributed	Annual Report 2022: P83–132 Web: Financial Information
201-2	Financial implications and other risks and opportunities due to climate change	Sustainability Report 2022: PP19–28 Annual Report 2022: PP17–19
201-3	Defined benefit plan obligations and other retirement plans	Annual Report 2022: PP101–104
GRI 203:	Indirect Economic Impacts	
	Management approach disclosures	Sustainability Report 2022: P8, PP34–35 Annual Report 2022: PP58–60 Value Report 2022: PP21–24, PP29–36
203-2	Significant indirect economic impacts	Sustainability Report 2022: PP32–33, PP45–49 Annual Report 2022: PP58–60 Value Report 2022: PP21–24, PP29–36 Web: Initiatives
GRI 205:	Anti-Corruption	
	Management approach disclosures	Sustainability Report 2022: P53
GRI 207:	- Tax	
	Management approach disclosures	Annual Report 2022: P12
207-1	Approach to tax	Annual Report 2022: P12
207-2	Tax governance, control and risk management	Annual Report 2022: P12
207-4	Country-by-country reporting	Annual Report 2022: P12

GRI 302: Energy			
	Management approach disclosures	_	
302-1	Energy consumption within the organization	Sustainability Report 2022: P72	
GRI 305: E	Emissions		
	Management approach disclosures	Sustainability Report 2022: P8, PP19–28 Annual Report 2022: PP17–19	
305-1	Direct (Scope 1) GHG emissions	Sustainability Report 2022: P28, P72	
305-2	Energy indirect (Scope 2) GHG emissions	Sustainability Report 2022: P28, P72	
305-3	Other indirect (Scope 3) GHG emissions	Sustainability Report 2022: P72	
GRI 306: Waste			
	Management approach disclosures	_	
306-2	Waste by type and disposal method	Sustainability Report 2022: P72	

GRI 401: Employment			
	Management approach disclosures	Sustainability Report 2022: PP60-62	
401-1	New employee hires and employee turnover	Sustainability Report 2022: P72	
401-3	Parental leave	Sustainability Report 2022: P62, P73	
GRI 402: Labor/Management Relations			
	Management approach disclosures	Sustainability Report 2022: P63	
GRI 403: Occupational Health and Safety			
	occupational nealth and Salety		
G111 400. (	Management approach disclosures	Sustainability Report 2022: P63	
403-3		Sustainability Report 2022: P63 Sustainability Report 2022: P63	
	Management approach disclosures	, ,	

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GRI 404: Training and Education		
	Management approach disclosures	Sustainability Report 2022: P64 Annual Report 2022: PP61–63
404-2	Programs for upgrading employee skills and transition assistance programs	Sustainability Report 2022: PP64–65 Annual Report 2022: PP61–63
GRI 405:	Diversity and Equal Opportunity	
	Management approach disclosures	Sustainability Report 2022: PP42–43, P60 Annual Report 2022: P63
405-1	Diversity of governance bodies and employees	Sustainability Report 2022: PP42–43, PP60–62, P72–73
GRI 412:	: Human Rights Assessment	
	Management approach disclosures	Sustainability Report 2022: P10, PP69-70
412-2	Employee training on human rights policies or procedures	Sustainability Report 2022: P70
412-3	Significant investment agreements and contracts that include human rights clauses or that underwent human rights screening	Sustainability Report 2022: P10, PP38–39