Overview of The Norinchukin Bank

The Basic Mission of The Norinchukin Bank

Our mission at The Norinchukin Bank is to support the AFF industries as a national-level organization for JA Bank, JF Marine Bank and JForest Group. Our mission is also to contribute to food development and community lifestyles for all people living in Japan. Further more, as a leading Japanese institutional investor, securing stable income through global investment activities is an important activity in the fulfillment of our mission. In our commitment to sustaining all life, we are firm in pursuing our mission, being unafraid of change and taking on

any challenges that come.

Name The Norinchukin Bank Legal Basis Norinchukin Bank Act (Act No. 93 of 2001) Date of Establishment December 20, 1923 President and Chief Executive Officer **OKU Kazuto Paid-in Capital** ¥4,040.1 billion (as of March 31, 2022) Note:All capital is from private parties (members and investors in preferred securities). **Total Assets (Consolidated Basis)** ¥106,138.3 billion (as of March 31, 2022) Members 3,317 organizations (as of March 31, 2022) Member organizations include Japan Agricultural Cooperatives (JA), Japan Fishery Cooperatives (JF), Japan Forest Owners Cooperatives (JForest), related federations and other AFF cooperative organizations that have invested in The Norinchukin Bank. Number of Employees 3.462 (as of March 31, 2022) **Business Locations** 26 Head office, 19 branches in Japan, 1 branch annex, 3 overseas branches, 2 overseas representative offices (as of March 31, 2022)

Structure of The Norinchukin Bank

