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GRI Guideline Comparison Table

I Sustainability Management at the Norinchukin Bank

GRI 102: General Disclosures		
1. Organizational profile		
102-1	Name of the organization	Sustainability Report 2020: P4 Annual Report 2020: P201 Value Report 2019: P51 Web: Corporate Outline
102-2	Activities, brands, products, and services	Sustainability Report 2020: P5 Annual Report 2020: P9, P48-51 Value Report 2019: P22-23 Web: Our Businesses
102-3	Location of headquarters	Annual Report 2020: P201
102-4	Location of operations	Annual Report 2020: P193
102-5	Ownership and legal form	Sustainability Report 2020: P4 Annual Report 2020: P201 Web: Corporate Outline
102-6	Markets served	Sustainability Report 2020: P4 Annual Report 2020: P4-5 Web: Our Businesses
102-7	Scale of the organization	Sustainability Report 2020: P4 Annual Report 2020: P201
102-8	Information on employees and other workers	Sustainability Report 2020: P49 Annual Report 2020: P191
102-9	Supply chain	Value Report 2019: P22-23
102-10	Significant changes to the organization and its supply chain	Annual Report 2020: P61
102-11	Precautionary Principle or approach	Sustainability Report 2020: P17, P21-23, P35, P39, P51, P53 Annual Report 2020: P17-18, P22, P27-28, P39-46 Web: Business Management
102-12	External initiatives	Sustainability Report 2020: P10 Annual Report 2020: P7 Web: Business Management

102-13	Membership of associations	Sustainability Report 2020: P10
2. Strate	эу	
102-14	Statement from senior decision-maker	Sustainability Report 2020: P2-3 Annual Report 2020: P2-7
102-15	Key impacts, risks, and opportunities	Sustainability Report 2020: P16, P23 Annual Report 2020: P29
3. Ethics	and integrity	
102-16	Values, principles, standards, and norms of behavior	Sustainability Report 2020: P6-7, P51 Annual Report 2020: P29
102-17	Mechanisms for advice and concerns about ethics	Sustainability Report 2020: P54 Annual Report 2020: P29-32 Web: Business Management
4. Govern	nance	
102-18	Governance structure	Sustainability Report 2020: P9, P39 Annual Report 2020: P20-21,P188-189 Web: Business Management
102-19	Delegating authority	Sustainability Report 2020: P9 Annual Report 2020: P20 Web: Business Management, Disclosure based on the Corporate Governance Code
102-20	Executive-level responsibility for economic, environmental, and social topics	Sustainability Report 2020: P9
102-21	Consulting stakeholders on economic, environmental, and social topics	Sustainability Report 2020: P8, P9, P11-14, P39 Annual Report 2020: P6
102-22	Composition of the highest governance body and its committees	Annual Report 2020: P20-21, P188-189 Web: Business Management
102-23	Chair of the highest governance body	Annual Report 2020: P20-21, P188-189 Web: Business Management
102-24	Nominating and selecting the highest governance body	Annual Report 2020: P20-21 Web: Business Management, Disclosure based on the Corporate Governance Code

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Conflicts of interest	Annual Report 2020: P20-21, P188-189 Web: Business Management
Role of highest governance body in setting purpose, values, and strategy	Annual Report 2020: P20 Web: Business Management
Collective knowledge of highest governance body	Annual Report 2020: P20
Evaluating the highest governance body's performance	Web: Business Management, Disclosure based on the Corporate Governance Code
Identifying and managing economic, environmental, and social impacts	Sustainability Report 2020: P8, P9, P15-16, P17, P21-23, P35, P39, P53 Annual Report 2020: P6-7
Effectiveness of risk management processes	Sustainability Report 2020: P9, P21 Annual Report 2020: P39-46
Review of economic, environmental, and social topics	Sustainability Report 2020: P9 Annual Report 2020: P7
Highest governance body's role in sustainability reporting	Sustainability Report 2020: P9 Annual Report 2020: P20 Web: Business Management, Disclosure based on the Corporate Governance Code
Communicating critical concerns	Sustainability Report 2020: P9 Annual Report 2020: P20 Web: Business Management
Nature and total number of critical concerns	-
Remuneration policies	Annual Report 2020: P178-181 Web: Business Management, Disclosure based on the Corporate Governance Code
Process for determining remuneration	Annual Report 2020: P178-181 Web: Business Management, Disclosure based on the Corporate Governance Code
Stakeholders' involvement in remuneration	Annual Report 2020: P178-181 Web: Business Management, Disclosure based on the Corporate Governance Code
	Role of highest governance body in setting purpose, values, and strategy Collective knowledge of highest governance body Evaluating the highest governance body's performance Identifying and managing economic, environmental, and social impacts Effectiveness of risk management processes Review of economic, environmental, and social topics Highest governance body's role in sustainability reporting Communicating critical concerns Nature and total number of critical concerns Remuneration policies Process for determining remuneration Stakeholders' involvement in

102-38	Annual total compensation ratio	_
102-39	Percentage increase in annual total compensation ratio	_
5. Stakeh	nolder engagement	
102-40	List of stakeholder groups	Sustainability Report 2020: P39
102-41	Collective bargaining agreements	Sustainability Report 2020: P45
102-42	Identifying and selecting stakeholders	Sustainability Report 2020: P39
102-43	Approach to stakeholder engagement	Sustainability Report 2020: P11-14, P39-40
102-44	Key topics and concerns raised	Sustainability Report 2020: P11-14 Value Report 2019: P49
6. Reporting practice		
102-45	Entities included in the consolidated financial statements	Annual Report 2020: P52-54, P192
102-46	Defining report content and topic Boundaries	Sustainability Report 2020: P6, P8, P15
102-47	List of material topics	Sustainability Report 2020: P8, P15, P28, P34, P38, P41, P50
102-48	Restatements of information	Not applicable
102-49	Changes in reporting	Not applicable
102-50	Reporting period	Sustainability Report 2020: P1
102-51	Date of most recent report	Sustainability Report 2020: P1
102-52	Reporting cycle	Sustainability Report 2020: P1
102-53	Contact point for questions regarding the report	Sustainability Report 2020: P1
102-54	Claims of reporting in accordance with the GRI Standards	Sustainability Report 2020: P1, P55-57
102-55	GRI content index	Sustainability Report 2020: P55-57
102-56	External assurance	_

GRI 201: Economic Performance		
	Management approach disclosures	Annual Report 2020: P56-77
201-1	Direct economic value generated and distributed	Annual Report 2020: P56-77 Web: Financial Information
201-2	Financial implications and other risks and opportunities due to climate change	Sustainability Report 2020: P22-23 Annual Report 2020: P7
201-3	Defined benefit plan obligations and other retirement plans	Annual Report 2020: P64-65
GRI 203:	Indirect Economic Impacts	
	Management approach disclosures	Annual Report 2020: P33-35
203-2	Significant indirect economic impacts	Sustainability Report 2020: P24, P30 Annual Report 2020: P33-35 Value Report 2019: P30-37 Web: Initiatives
GRI 205: Anti-corruption		
	Management approach disclosures	Sustainability Report 2020: P35

GRI 302: Energy		
	Management approach disclosures	Sustainability Report 2020: P32
302-1	Energy consumption within the organization	Sustainability Report 2020: P32

GRI 401: Employment		
	Management approach disclosures	Sustainability Report 2020: P42
401-1	New employee hires and employee turnover	Sustainability Report 2020: P49
401-3	Parental leave	Sustainability Report 2020: P44, P49
GRI 402:	Labor/Management Relations	
	Management approach disclosures	Sustainability Report 2020: P45
GRI 403:	Occupational Health and Safety	
	Management approach disclosures	Sustainability Report 2020: P45
403-3	Occupational health services	Sustainability Report 2020: P45
403-4	Worker participation, consultation, and communication on occupational health and safety	Sustainability Report 2020: P45
403-6	Promotion of worker health	Sustainability Report 2020: P45
GRI 404:	Training and Education	
	Management approach disclosures	Sustainability Report 2020: P46
404-2	Programs for upgrading employee skills and transition assistance programs	Sustainability Report 2020: P46-47 Annual Report 2020: P36-37
GRI 405:	Diversity and Equal Opportunity	
	Management approach disclosures	Sustainability Report 2020: P42
405-1	Diversity of governance bodies and employees	Sustainability Report 2020: P43-44, P49
GRI 412: Human Rights Assessment		
	Management approach disclosures	Sustainability Report 2020: P7, P52-53
412-2	Employee training on human rights policies or procedures	Sustainability Report 2020: P53
412-3	Significant investment agreements and contracts that include human rights clauses or that underwent human rights screening	Sustainability Report 2020: P21