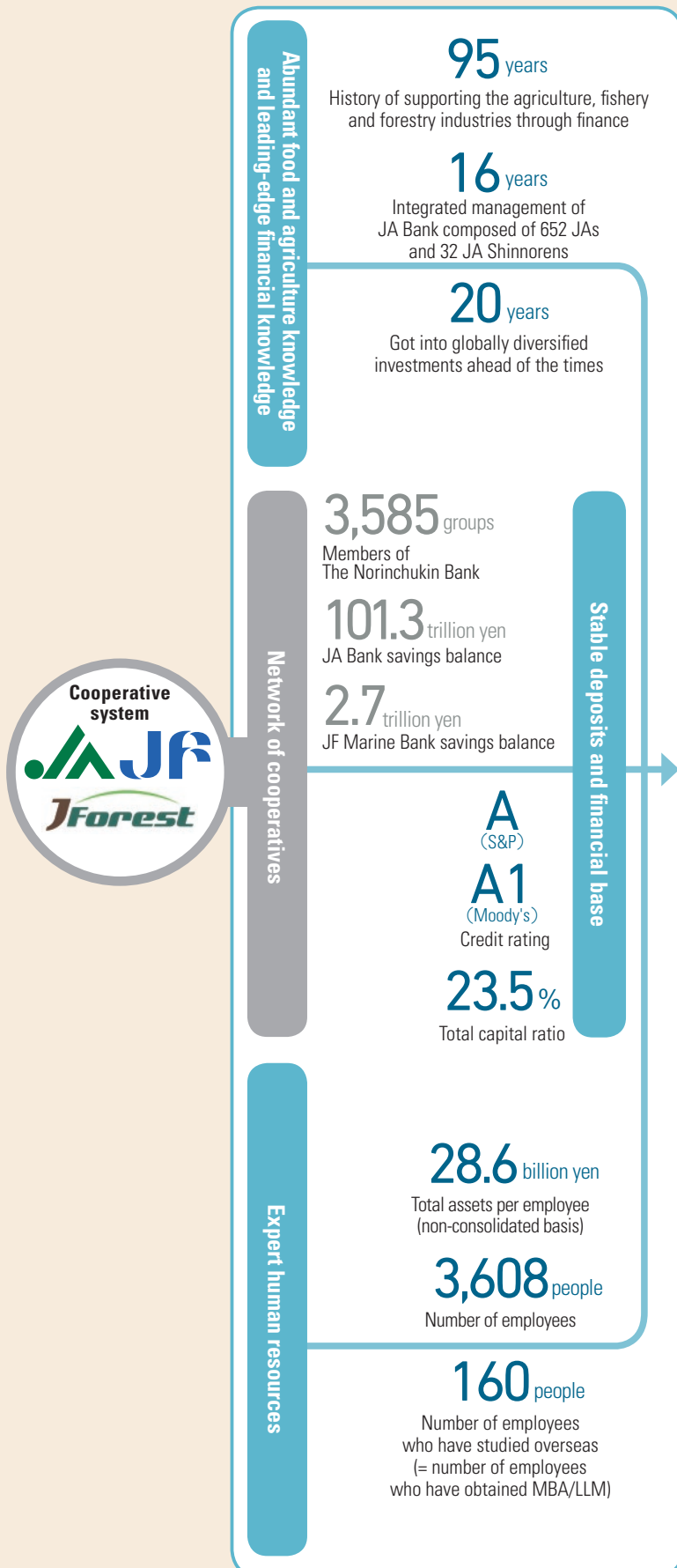


# The Norinchukin Bank's

## Resources and Strengths

## The Norinchukin Bank's Business



## The Norinchukin Bank Business Model

### Food and Agriculture Business

Connecting producers and the business community to turn the agriculture, fishery and forestry industries into growth industries

▶ P32 ~ P38

### Retail Business

JA Bank and JF Marine Bank meeting diverse financial needs in each region while achieving efficient management

▶ P42 ~ P45

### Investment Business

Ensuring stable profit over the medium to long term through globally diversified investments based on advanced risk management

▶ P46 ~ P49

### Our Mission

Facilitating funding for cooperative organizations → Supporting the advancement of the agriculture, fishery and forestry industries → Contributing to the development of the nation's economy

### Our Vision

Leading bank that supports the agriculture, fishery and forestry industries, food production and consumption, and the daily lives of local communities

### Our Foundation

One for all, all for one.

# Value Creation Model

## Business Achievements

## Value Provided to Society

