# Status of Capital and Shareholders

# Members and Share Ownership (As of March 31, 2013)

#### (1) Common Stocks (Including lower dividend rate stocks)

The face value of one common stock is ¥100.

Type of Organization	Number of Members Stocks Owned		Owned
Agricultural Cooperatives	887 (147)	5,755,161,240	( 4,860,280,000)
Federations of Agricultural Cooperatives	110 ( 35)	27,192,192,470	(24,289,510,000)
Forestry Cooperatives	651 ( 0)	19,586,080	( 0)
Forestry Production Cooperatives	11 ( 0)	14,650	( 0)
Federations of Forestry Cooperatives	47 ( 0)	22,945,840	( 0)
Fishery Cooperatives	1,006 ( 4)	126,293,651	( 66,520,000)
Fishery Production Cooperatives	25 ( 0)	203,140	( 0)
Federations of Fishery Cooperatives	86 ( 30)	860,763,889	( 535,610,000)
Marine Products Processing Cooperatives	41 ( 0)	627,300	( 0)
Federations of Marine Products Processing Cooperatives	6 ( 0)	694,650	( 0)
Mutual Insurance Federation of Fishery Cooperative Associations	1 ( 0)	7,064,800	( 0)
Agricultural Mutual Relief Insurance Associations	35 ( 0)	380,700	( 0)
Federations of Agricultural Mutual Relief Insurance Associations	41 ( 0)	978,100	( 0)
Fishing Boat Insurance Associations	20 ( 0)	2,454,350	( 0)
Agricultural Credit Guarantee Fund Associations	10 ( 0)	139,650	( 0)
Fishery Credit Guarantee Fund Associations	35 ( 0)	16,158,600	( 0)
Fishery Mutual Relief Insurance Associations	12 ( 0)	132,000	( 0)
Federation of Fishery Mutual Relief Insurance Associations	1 ( 0)	292,800	( 0)
Land Improvement Districts	785 ( 0)	2,878,040	( 0)
Federations of Land Improvement Districts	4 ( 0)	2,850	( 0)
Medium and Small-Sized Enterprise Cooperative Associations Related to Sericulture, Forestry or Salt Production	15 ( 0)	133,500	( 0)
Total	3,829 (216)	34,009,098,300	(29,751,920,000)

#### (2) Preferred Stocks

The face value of one stock is ¥100.

Type of Organization	Number of Members	Stocks Owned
Financial Institutions	9	26,787,410
Securities Companies	3	5,577,700
Other Corporations	19	23,426,340
Total	31	55,791,450

## **Voting Rights of Members**

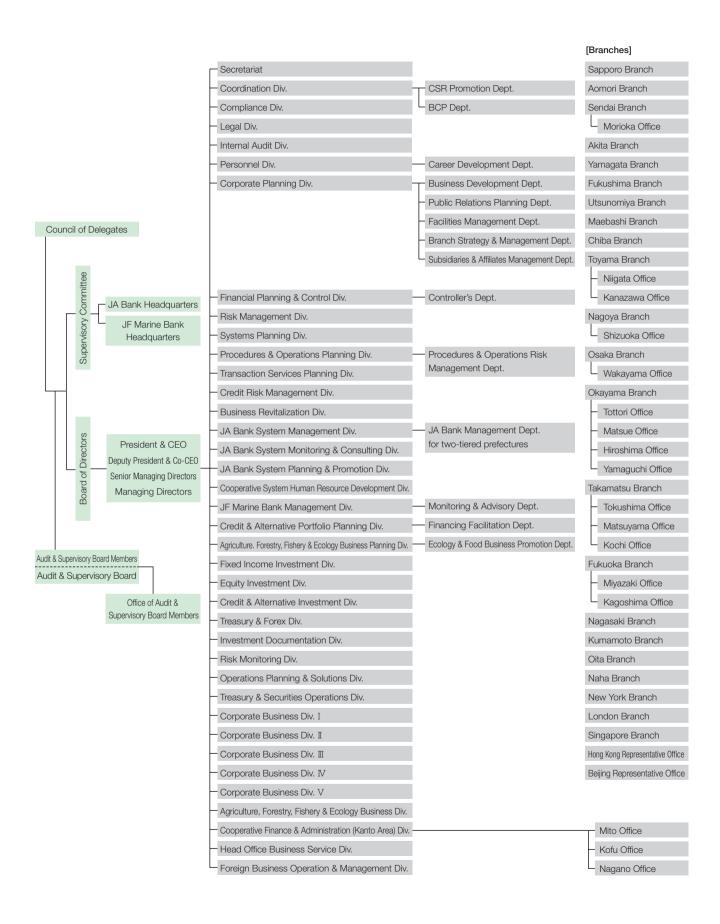
The Norinchukin Bank is the central financial institution for Japan's agricultural, forestry, and fishery cooperative system. The supreme management decision-making organization for the Bank is the Council of Delegates, which consists of representative members and substitutes for the general meetings of all shareholders. Unlike stock companies, where one share represents one vote, the voting rights of the members of the Council of Delegates are equal regardless of the number of investment units they own. For this reason, a list of major shareholders has not been included in this report.

## **Trends in the Bank's Capital**

Millions of yen

Date	Increase in Capital	Capital after Increase	Method of Increase
November 30, 1983	15,000	45,000	Allotment
November 30, 1990	30,000	75,000	Allotment
November 30, 1992	25,000	100,000	Allotment
February 16, 1995	24,999	124,999	Private placement
September 25, 1997	150,000	274,999	Allotment
March 25, 1998	850,000	1,124,999	Allotment
November 29, 2002	100,000	1,224,999	Allotment
December 1, 2005	225,717	1,450,717	Allotment
March 30, 2006	14,300	1,465,017	Allotment
September 29, 2006	19,000	1,484,017	Allotment
November 26, 2007	15,900	1,499,917	Allotment
February 28, 2008	12,900	1,512,817	Allotment
March 25, 2008	503,216	2,016,033	Allotment
December 29, 2008	24,800	2,040,833	Allotment
March 30, 2009	1,380,537	3,421,370	Allotment
September 28, 2009	4,539	3,425,909	Allotment

# Organizational Diagram (As of July 1, 2013)



# Directors and Auditors (As of July 1, 2013)

# **Supervisory Committee**

## **Board of Directors**

# **Audit & Supervisory Board**

Akira Banzai

President & Chief Executive Officer

Ichio Kuramitsu

Yoshio Kono

Keiichi Tabata

Deputy President &

Shigeyoshi Sato

**Noboru Sugimoto** 

Co-Chief Executive Officer

Kiichi Sugawara

Masataka Miyazono

Zenichi Shimura

Senior Managing Directors

Chikaaki Kitabata

Toshihisa Futamura

Norihiro Takahashi

Masao Uchimura

Hideaki Iida

Motonori Baba

Kazuto Oku

Tsuguo Yaguchi

Hideaki Kubori

Managing Directors

Eiichiro Kinoshita

Shoji Yukimoto

Yoshio Kono

Shinichi Saitoh

Masataka Miyazono

Kazuhiko Otake

Minoru Ohta

Noritsugu Sato

Norihiro Suzuki

Katsuyuki Touyama

Kohei Taneda

**Shozo Goto** 

Kozo Konishi

Joichi Yamazaki

Masaya Oishi

Tatsuhiko Tanaka

Koji Hatsukawa

# History

## Milestones in the Bank's 89-Year History

- **1923** The Bank established with government funds under special legislation as the central bank for Japanese cooperatives, "Sangyo Kumiai" (December)
- **1938** Fisheries cooperatives became members of the Bank
- **1943** Forestry cooperatives became members of the Bank (March)
  - The Bank's name officially changed to the Norinchukin Bank (September)
- 1950 The first Norinchukin Bank debentures issued
- **1959** Redemption of the government's equity stake completed, thereby becoming a private bank
- **1974** Foreign exchange operations begin
- 1977 Investment and trading in foreign currency denominated bonds begin
- **1982** A representative office opens in New York (the Bank's first overseas foothold) (October)
- **1984** The New York Representative Office upgraded to branch status (October)
- **1985** A representative office opens in London (January)
- **1986** Fiduciary services for corporate bonds begin
  - · Norinchukin International plc opens in London
- **1989** The Bank's U.S. dollar denominated notes issued in the Euromarket
- **1990** A representative office opens in Singapore (October)
- **1991** The London Representative Office upgraded to branch status (April)
- **1993** The Singapore Representative Office upgraded to branch status (April)
  - Norinchukin Securities Co., Ltd., established (July)
  - Norinchukin Investment Trust Management Co., Ltd., established (September)
- 1995 Preferred stocks issued, opening the way for capital increases through the participation of ordinary investors (February)
  - The Norinchukin Trust & Banking Co., Ltd., established (August)
- **1996** Laws concerning the integration of the Bank and Shinnoren enacted (December)
- 1998 Issuance of ¥1 trillion in lower dividend rate stock to Shinnoren and Shingyoren and ¥0.5 trillion in subordinated loan transaction completed (March)
  - Substantial reorganization of the market risk investment sections, updating these to match global asset management styles
  - Representative offices open in Hong Kong and Beijing (July, November)
- Norinchukin-Zenkyoren Asset Management Co., Ltd., established (October)
- 2001 The Norinchukin Bank Law is revised (June)
  - The law concerning the reorganization and strengthening of credit business by the Bank and specified cooperatives is revised (June)

- **2002** The JA Banking System begins (January)
  - A capital increase of ¥100 billion in common stock is conducted, and ¥183 billion in funds is procured through the
    permanently subordinated loans (September, November)
  - The consolidation of Shinnoren with the Bank begins
- **2003** JF Marine Bank implements fundamental policies (January)
- 2004 Norinchukin Securities Co., Ltd., liquidated (September)
- **2005** Increase in capital of ¥225 billion in common stock and perpetual subordinated loans of ¥212 billion (December)
- **2006** Final integration of Okayama Shinnoren and Nagasaki Shinnoren (January)
  - JASTEM made available in all prefectures (May)
  - Capital increase through issue of subordinated bonds with maturity dates (September)
  - Merger of Kyodo Credit Service Co., Ltd., with UFJ Nicos Co., Ltd. (October)
  - Acquisition of Financial Holding Company (FHC) status in the United States (December)
  - JA savings deposits top ¥80 trillion (December)
- **2007** Final integration of Akita Shinnoren (February)
  - JA Bank Agri-Support business established (June)
  - Final integration of Tochigi Shinnoren (October)
- **2008** Final integration of Yamagata Shinnoren and Toyama Shinnoren (January)
  - Capital increase through issue of lower dividend rate stock (¥12.9 billion) (February)
  - Capital increase through issue of lower dividend rate stock (¥503.2 billion), and permanently subordinated loan (March)
  - Final integration of Fukushima Shinnoren (October)
- **2009** Final integration of Kumamoto Shinnoren (January)
  - Capital increase through issue of lower dividend rate stock (¥1,380.5 billion), and permanently subordinated loan (March)
- **2010** Growth Base Reinforcement Fund (¥100.0 billion) established (August)
  - Growth Base Support Fund (¥600.0 billion) established (December)
- **2011** Reconstruction Support Program established (April)
  - Partial Integration of Gunma Shinnoren (October)
- Norinchukin Facilities Co., Ltd. became wholly-owned subsidiary company (May)
  - Domestic emission credits (J-VER) service started (as a broker) (June)
  - Final integration of Aomori Shinnoren (October)
  - Global Seed Fund (¥500 billion) established (November)
  - JA savings deposits top ¥90 trillion (December)
- **2013** Partial integration of Chiba Shinnoren (July)

# List of Group Companies

Αs	οf	M	arch	31	2013

Company Name	Address	Nature of Business	Date of Establishment	Capital (Millions of yen) Percentage of Voting Rights (%)
The Norinchukin Trust & Banking Co., Ltd.	1-12, Uchikanda 1-chome, Chiyoda-ku, Tokyo 101-0047, Japan	Trust & Banking	August 17, 1995	20,000 100.00
Norinchukin Facilities Co., Ltd.	16-8, Sotokanda 1-chome, Chiyoda-ku, Tokyo 101-0012, Japan	Building Management & Facility Management	August 6, 1956	197 100.00
Norinchukin Research Institute Co., Ltd.	1-12, Uchikanda 1-chome, Chiyoda-ku, Tokyo 101-0047, Japan	Research	March 25, 1986	300 100.00
Agricultural, Forestry, and Fishery Cooperative Investment Co., Ltd.	13-2, Yurakucho 1-chome, Chiyoda-ku, Tokyo 100-8420, Japan	Fund Management	February 15, 2013	125 100.00
Nochu Business Support Co., Ltd.	1-12, Uchikanda 1-chome, Chiyoda-ku, Tokyo 101-0047, Japan	Various Operations, Talent Provider on behalf of The Norinchukin Bank	August 18, 1998	100 100.00
Kyodo Seminar Co., Ltd.	1-12, Uchikanda 1-chome, Chiyoda-ku, Tokyo 101-0047, Japan	Training	May 25, 1981	20 100.00
Kyodo Housing Loan Co., Ltd.	15-3, Chuocho 1-chome, Meguro-ku, Tokyo 152-0001, Japan	Mortgage Loans Housing Loan Guarantee	August 10, 1979	10,500 91.68
Nochu Information System Co., Ltd.	5-3, Musashino 3-chome, Akishima-City, Tokyo 196-0021, Japan	System Development & Maintenance	May 29, 1981	100 90.00
Norinchukin Zenkyoren Asset Management Co., Ltd.	7-9, Hirakawacho 2-chome, Chiyoda-ku, Tokyo 102-0093, Japan	Asset Management & Investment Advice	September 28, 1993	3,420 50.91
Ant Capital Partners Co., Ltd.	2-1, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-0005, Japan	Private Equity Investments & Fund Management	October 23, 2000	3,086 39.61
The Cooperative Servicing Co., Ltd.	1-12, Uchikanda 1-chome, Chiyoda-ku, Tokyo 101-0047, Japan	Management and Collection of Non- Performing Loans	April 11, 2001	500 37.96
JA MITSUI LEASING, LTD.	10-2, Higashi-Gotanda 2-chome, Shinagawa-ku, Tokyo 141-0022, Japan	Leasing Business	April 1, 2008	32,000 28.48
The Agribusiness Investment & Consultation Co., Ltd.	1-12, Uchikanda 1-chome, Chiyoda-ku, Tokyo 101-0047, Japan	Investment Consultation to the Agricultural Companies	October 24, 2002	4,070 19.97
Mitsubishi UFJ NICOS Co., Ltd.	14-1, Sotokanda 4-chome, Chiyoda-ku, Tokyo 101-8960, Japan	Credit Card Business	June 7, 1951	109,312 15.01
Daiichi Life Norinchukin Building Management Co., Ltd.	13-1, Yurakucho 1-chome, Chiyoda-ku, Tokyo 100-8420, Japan	Building Maintenance	April 1, 1993	10 27.00
Norinchukin Finance (Cayman) Limited	PO Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands	Issue of Subordinated Bonds, Borrowing of Subordinated Loans	August 30, 2006	\$50,000 100.00

# Global Network (As of August 1, 2013)

#### **Overseas Branches**

#### **New York Branch**

Tadayuki Hagiwara, General Manager

21st Floor, 245 Park Avenue, New York, NY 10167-0104, U.S.A. Telephone: 1-212-697-1717

Fax: 1-212-697-5754 SWIFT: NOCUUS 33

#### London Branch

Takaaki Yamamiya, General Manager

4th Floor, 155 Bishopsgate, London EC2M 3YX, U.K. Telephone: 44-20-7588-6589 Fax: 44-20-7588-6585 SWIFT: NOCUGB2L

#### Singapore Branch

Toru Wada, General Manager

80 Raffles Place, #53-01, UOB Plaza 1, Singapore 048624 Telephone: 65-6535-1011 Fax: 65-6535-2883

SWIFT: NOCUSGSG Telex: RS21461

## **Overseas Representative Offices**

## Hong Kong Representative Office

Akihisa Ochiai, Chief Representative

34th Floor, Edinburgh Tower, The Landmark, 15 Queen's Road, Central, Hong Kong

Telephone: 852-2868-2839 Fax: 852-2918-4430

#### Beijing Representative Office

Katsuhide Hirayama, Chief Representative

Room 601, Chang Fu Gong Building, Jia-26, Jianguo Men Wai St., Beijing, China 100022

Telephone: 86-10-6513-0858 Fax: 86-10-6513-0859

