Status of Capital and Shareholders

Members and Share Ownership (As of March 31, 2012)

Type of Organization	Number of Members	Stocks Owned	
Agricultural Cooperatives	894 (148)	5,741,401,140	4,860,280,000)
Federations of Agricultural Cooperatives	113 (35)	27,205,950,670	24,289,510,000)
Forestry Cooperatives	663 (0)	19,586,080	0)
Forestry Production Cooperatives	11 (0)	14,650	0)
Federations of Forestry Cooperatives	47 (0)	22,945,840	0)
Fishery Cooperatives	1,024 (4)	126,195,551	66,520,000)
Fishery Production Cooperatives	25 (0)	203,140	0)
Federations of Fishery Cooperatives	87 (30)	860,862,989	535,610,000)
Marine Products Processing Cooperatives	42 (0)	628,200	0)
Federations of Marine Products Processing Cooperatives	6 (0)	693,750	0)
Mutual Insurance Federation of Fishery Cooperative Associations	1 (0)	7,064,800	0)
Agricultural Mutual Relief Insurance Associations	35 (0)	380,700	0)
Federations of Agricultural Mutual Relief Insurance Associations	41 (0)	978,100	0)
Fishing Boat Insurance Associations	20 (0)	2,454,350	0)
Agricultural Credit Guarantee Fund Associations	10 (0)	139,650	0)
Fishery Credit Guarantee Fund Associations	35 (0)	16,158,600	0)
Fishery Mutual Relief Insurance Associations	12 (0)	132,000	0)
Federation of Fishery Mutual Relief Insurance Associations	1 (0)	292,800	0)
Land Improvement Districts	787 (0)	2,878,940	0)
Federations of Land Improvement Districts	4 (0)	2,850	0)
Medium and Small-Sized Enterprise Cooperative Associations Related to Sericulture, Forestry or Salt Production	15 (0)	133,500	0)
Total	3,873 (217)	34,009,098,300	29,751,920,000)

(2) Preferred Stocks The face value of one stock is ¥100. Type of Organization Number of Members Stocks Owned Financial Institutions 9 26,787,410 Securities Companies 3 5,577,700 Other Corporations 19 23,426,340 Total 31 55,791,450

Voting Rights of Members

The Norinchukin Bank is the central financial institution for Japan's agricultural, forestry, and fishery cooperative system. The supreme management decision-making organization for the Bank is the Council of Delegates, which consists of representative members and substitutes for the general meetings of all shareholders. Unlike stock companies, where one share represents one vote, the voting rights of the members of the Council of Delegates are equal regardless of the number of investment units they own. For this reason, a list of major shareholders has not been included in this report.

Millions of you

Trends in the Bank's Capital

Date	Increase in Capital	Capital after Increase	Method of Increase
November 30, 1983	15,000	45,000	Allotment
November 30, 1990	30,000	75,000	Allotment
November 30, 1992	25,000	100,000	Allotment
February 16, 1995	24,999	124,999	Private placement
September 25, 1997	150,000	274,999	Allotment
March 25, 1998	850,000	1,124,999	Allotment
November 29, 2002	100,000	1,224,999	Allotment
December 1, 2005	225,717	1,450,717	Allotment
March 30, 2006	14,300	1,465,017	Allotment
September 29, 2006	19,000	1,484,017	Allotment
November 26, 2007	15,900	1,499,917	Allotment
February 28, 2008	12,900	1,512,817	Allotment
March 25, 2008	503,216	2,016,033	Allotment
December 29, 2008	24,800	2,040,833	Allotment
March 31, 2009	1,380,537	3,421,370	Allotment
September 28, 2009	4,539	3,425,909	Allotment

Organizational Diagram (As of July 1, 2012)

			[Branches]
	Secretariat		Sapporo Branch
	— Coordination Div.	CSR Promotion Dept.	Aomori Branch
	— Compliance Div.		Sendai Branch
	— Legal Div.		Morioka Office
	— Internal Audit Div.		Akita Branch
	– Personnel Div.	Career Development Dept.	Yamagata Branch
	- Corporate Planning Div.	Business Development Dept.	Fukushima Branch
		- Public Relations Planning Dept.	Utsunomiya Branch
		- Facilities Management Dept.	Maebashi Branch
Council of Delegates		- Branch Strategy & Management Dept.	Toyama Branch
		Subsidiaries & Affiliates Management Dept.	- Niigata Office
B B			Kanazawa Office
JA Bank Headquarters	- Financial Planning & Control Div.	Controller's Dept.	Nagoya Branch
	— Risk Management Div.		Shizuoka Office
JF Marine Bank Headquarters	— Systems Planning Div.		Osaka Branch
Supe	- Next Generation JASTEM System Planning Div.		Wakayama Office
	Procedures & Operations Planning Div.	Procedures & Operations Risk	Okayama Branch
	— Credit Risk Management Div.	Management Dept.	- Tottori Office
	- Business Revitalization Div.		- Matsue Office
φ.	– JA Bank System Management Div.	JA Bank Management Dept.	- Hiroshima Office
President & CEO	- JA Bank System Monitoring & Consulting Div.	for two-tiered prefectures	Yamaguchi Office
Deputy President & Co-CEO Senior Managing Directors Managing Directors	JA Bank System Planning & Promotion Div.		Takamatsu Branch
	- JA Bank System Infrastructure Development Div.		- Tokushima Office
	- Cooperative System Human Resource Development Div.		- Matsuyama Office
	- JF Marine Bank Management Div.	Monitoring & Advisory Dept.	Kochi Office
	Credit & Alternative Portfolio Planning Div.	Financing Facilitation Dept.	Fukuoka Branch
Auditors	- Agriculture. Forestry, Fishery & Ecology Business Planning Div.	Ecology & Food Business Promotion Dept.	- Miyazaki Office
Board of Auditors	Fixed Income Investment Div.		Kagoshima Office
Office of the Corporate	— Equity Investment Div.		Nagasaki Branch
Auditors	Credit & Alternative Investment Div.		Kumamoto Branch
	— Treasury & Forex Div.		Oita Branch
	Investment Documentation Div.		Naha Branch
	— Risk Monitoring Div.		New York Branch
	Operations Planning & Solutions Div.		London Branch
	Treasury & Securities Operations Div.		Singapore Branch
	- Corporate Business Div. I		Hong Kong Representative Office
	- Corporate Business Div. I		Beijing Representative Office
	— Corporate Business Div. II		
	- Corporate Business Div. IV		
	- Corporate Business Div. V		
	Agriculture, Forestry, Fishery & Ecology Business Div.		
	— Cooperative Finance & Administration (Kanto Area) Div		Mito Office
	- Head Office Business Service Div.		- Kofu Office
	Foreign Business Operation & Management Div.		Nagano Office

CORPORATE INFORMATION

Directors and Auditors (As of July 1, 2012)

Supervisory Committee

Akira Banzai Ichio Kuramitsu Keiichi Tabata **Noboru Sugimoto Ikuhiro Hattori** Kiichi Sugawara Zenichi Shimura Chikaaki Kitabata **Tatsuhiro Sakuma Masao Uchimura Yoshinori Ando Motonori Baba Tsuguo Yaguchi** Hideaki Kubori **Eiichiro Kinoshita Yoshio Kono** Masataka Miyazono

Board of Directors

President & Chief Executive Officer Yoshio Kono

Deputy President & Co-Chief Executive Officer Masataka Miyazono

Senior Managing Directors Kazumi Torii Norihiro Takahashi Hideaki Iida

Managing Directors Naoki Oshikubo Shoji Yukimoto Shinichi Saitoh Kazuhiko Otake Kazuto Oku Minoru Ohta Noritsugu Sato Norihiro Suzuki Katsuyuki Touyama

Board of Auditors

Kozo Konishi Tomoyasu Komuyama Tomoyuki Mieda Tatsuhiko Tanaka Koji Hatsukawa

History

Milestones in the Bank's 89-Year History

- **1923** The Bank established with government funds under special legislation as the central bank for Japanese cooperatives, "Sangyo Kumiai" (December)
- 1938 Fisheries cooperatives became members of the Bank
- **1943** Forestry cooperatives became members of the Bank (March)
 - The Bank's name officially changed to the Norinchukin Bank (September)
- 1950 The first Norinchukin Bank debentures issued
- **1959** Redemption of the government's equity stake completed, thereby becoming a private bank
- **1974** Foreign exchange operations begin
- **1977** Investment and trading in foreign currency denominated bonds begin
- **1982** A representative office opens in New York (the Bank's first overseas foothold) (October)
- **1984** The New York Representative Office upgraded to branch status (October)
- **1985** A representative office opens in London (January)
- 1986 Fiduciary services for corporate bonds begin• Norinchukin International plc opens in London
- **1989** The Bank's U.S. dollar denominated notes issued in the Euromarket
- **1990** A representative office opens in Singapore (October)
- **1991** The London Representative Office upgraded to branch status (April)
- **1993** The Singapore Representative Office upgraded to branch status (April)
 - Norinchukin Securities Co., Ltd., established (July)
 - Norinchukin Investment Trust Management Co., Ltd., established (September)
- **1995** Preferred stocks issued, opening the way for capital increases through the participation of ordinary investors (February)
 - The Norinchukin Trust & Banking Co., Ltd., established (August)
- **1996** Laws concerning the integration of the Bank and Shinnoren enacted (December)
- 1998 Issuance of ¥1 trillion in lower dividend rate stock to Shinnoren and Shingyoren and ¥0.5 trillion in subordinated loan transaction completed (March)
 - Substantial reorganization of the market risk investment sections, updating these to match global asset management styles
 - Representative offices open in Hong Kong and Beijing (July, November)
- **2000** Norinchukin-Zenkyoren Asset Management Co., Ltd., established (October)
- **2001** The Norinchukin Bank Law is revised (June)
 - The law concerning the reorganization and strengthening of credit business by the Bank and specified cooperatives is revised (June)

- 2002 The JA Banking System begins (January)
 - A capital increase of ¥100 billion in common stock is conducted, and ¥183 billion in funds is procured through the permanently subordinated loans (September, November)
 The consolidation of Shinnoren with the Bank begins
- **2003** JF Marine Bank implements fundamental policies (January)
- **2004** Norinchukin Securities Co., Ltd., liquidated (September)
- **2005** Increase in capital of \$225 billion in common stock and
 - perpetual subordinated loans of ¥212 billion (December)
- 2006 Final integration of Okayama Shinnoren and Nagasaki Shinnoren (January)
 - JASTEM made available in all prefectures (May)
 - Capital increase through issue of subordinated bonds with maturity dates (September)
 - Capital increase through issue of lower dividend rate stock (¥19.0 billion) (September)
 - Merger of Kyodo Credit Service Co., Ltd., with UFJ Nicos Co., Ltd. (October)
 - Acquisition of Financial Holding Company (FHC) status in the United States (December)
 - JA savings deposits top ¥80 trillion (December)
- **2007** Final integration of Akita Shinnoren (February)
 - JA Bank Agri-Support business established (June)
 - Final integration of Tochigi Shinnoren (October)
 - Capital increase through issue of lower dividend rate stock (¥15.9 billion) (November)
- **2008** Final integration of Yamagata Shinnoren and Toyama Shinnoren (January)
 - Capital increase through issue of lower dividend rate stock (¥12.9 billion) (February)
 - Capital increase through issue of lower dividend rate stock (¥503.2 billion), and permanently subordinated loan (March)
 - Final integration of Fukushima Shinnoren (October)
 - Capital increase through issue of lower dividend rate stock (¥24.8 billion) (December)
- 2009 Final integration of Kumamoto Shinnoren (January)
 - Capital increase through issue of lower dividend rate stock (¥1,380.5 billion), and permanently subordinated loan (March)
 - Capital increase through issue of lower dividend rate stock (¥4.5 billion) (September)
 - Partial Integration of Aomori Shinnoren (September)
- **2010** Growth Base Reinforcement Fund (¥100.0 billion) established (August)
 - Growth Base Support Fund (¥600.0 billion) established (December)
- **2011** Reconstruction Support Program established (April)
 - Partial Integration of Gunma Shinnoren (October)
- **2012** Norinchukin Facilities Co., Ltd. became wholly-owned subsidiary company (May)

List of Group Companies

As of March 31, 2012 Capital (Millions of yen) **Company Name** Address Nature of Business Date of Establishment Percentage of Voting Rights (%) 20,000 The Norinchukin Trust & 1-12, Uchikanda 1-chome, Chiyoda-ku, Trust & Banking August 17, 1995 Banking Co., Ltd. Tokyo 101-0047, Japan 100.0 1-12, Uchikanda 1-chome, Chiyoda-ku, 20 Kyodo Seminar Co., Ltd. Training May 25, 1981 Tokyo 101-0047, Japan 100.0 Norinchukin Research 1-12, Uchikanda 1-chome, Chiyoda-ku, 300 Research March 25, 1986 Tokyo 101-0047, Japan Institute Co., Ltd. 100.0 Various Operations, Talent 100 Nochu Business Support 1-12, Uchikanda 1-chome, Chiyoda-ku, Provider on behalf of August 18, 1998 Co., Ltd. Tokyo 101-0047, Japan 100.0 The Norinchukin Bank 16-8, Sotokanda 1-chome, Chiyoda-ku, Building Management & 197 Eiraku Co., Ltd. August 6, 1956 Tokyo 101-0012, Japan Facility Management 99.85 Kyodo Housing Loan 15-3, Chuocho 1-chome, Meguro-ku, Mortgage Loans 10,500 August 10, 1979 Tokyo 152-0001, Japan Co., Ltd. Housing Loan Guarantee 91.52 100 Nochu Information System 5-3, Musashino 3-chome, Akishima-City, System Development May 29, 1981 Co., Ltd. Tokyo 196-0021, Japan & Maintenance 90.0 Norinchukin Zenkyoren 7-9, Hirakawacho 2-chome, 1,920 Asset Management & September 28, 1993 Chiyoda-ku, Tokyo 102-0093, Japan Asset Management Co., Ltd. Investment Advice 50.91 Ant Capital Partners 2-1, Marunouchi 1-chome, Chiyoda-ku, Private Equity Investments 3,086 October 23, 2000 Co., Ltd. Tokyo 100-0005, Japan & Fund Management 38.0 Management and The Cooperative 500 1-12, Uchikanda 1-chome, Chiyoda-ku, Collection of Non-April 11, 2001 Servicing Co., Ltd. Tokyo 101-0047, Japan 37.96 Performing Loans 10-2, Higashi-Gotanda 2-chome, 32,000 JA MITSUI LEASING, LTD. Leasing Business April 1, 2008 28.48 Shinagawa-ku, Tokyo 141-0022, Japan The Agribusiness 1-12, Uchikanda 1-chome, Chiyoda-ku, Investment Consultation to 4,070 Investment & Consultation October 24, 2002 Tokyo 101-0047, Japan the Agricultural Companies 19.97 Co., Ltd. Mitsubishi 14-1, Sotokanda 4-chome, Chiyoda-ku, 109,312 Credit Card Business June 7, 1951 UFJ NICOS Co., Ltd. Tokyo 101-8960, Japan 15.01 Daiichi Life Norinchukin 13-1, Yurakucho 1-chome, Chiyoda-ku, 10 **Building Maintenance** April 1, 1993 Building Management Co., Ltd. Tokyo 100-8420, Japan 27.0 Issue of Subordinated Norinchukin Finance PO Box 309, Ugland House, \$50,000 Bonds, Borrowing of August 30, 2006 100.0 (Cayman) Limited Grand Cayman, KY1-1104, Cayman Islands Subordinated Loans

Notes: 1. Due to the sale of its shares in June 2011, Private Equity Fund Research and Investments Co., Ltd. was excluded from the affiliates. 2. Eiraku Co., Ltd. changed its name to Norinchukin Facilities Co., Ltd. on April 1, 2012.

Global Network (As of August 1, 2012)

Overseas Branches

New York Branch

Tadayuki Hagiwara, General Manager

21st Floor, 245 Park Avenue, New York, NY 10167-0104, U.S.A. Telephone: 1-212-697-1717 Fax: 1-212-697-5754 SWIFT: NOCUUS 33

London Branch

Michimasa Soga, General Manager

4th Floor, 155 Bishopsgate, London EC2M 3YX, U.K. Telephone: 44-20-7588-6589 Fax: 44-20-7588-6585 SWIFT: NOCUGB2L Company number: BR001902

Singapore Branch Yasuyuki Matsumoto, *General Manager*

80 Raffles Place, #53-01, UOB Plaza 1, Singapore 048624 Telephone: 65-6535-1011 Fax: 65-6535-2883 SWIFT: NOCUSGSG Telex: RS21461

Overseas Representative Offices

Hong Kong Representative Office Tetsuya Tanabe, *Chief Representative*

34th Floor, Edinburgh Tower, The Landmark, 15 Queen's Road, Central, Hong Kong Telephone: 852-2868-2839 Fax: 852-2918-4430

Beijing Representative Office

Katsuhide Hirayama, Chief Representative

Room 601, Chang Fu Gong Building, Jia-26, Jianguo Men Wai St., Beijing, China 100022 Telephone: 86-10-6513-0858 Fax: 86-10-6513-0859

