# Status of Capital and Shareholders

## Members and Share Ownership (As of March 31, 2007)

#### (1) Common Stocks (Excluding lower dividend rate stocks)

The face value of one common stock is ¥100.

(1) Common Stocks (Excluding lower dividend rate stocks)	The face value	THE face value of one common stock is 4100	
Type of Organization	Number of Members	Stocks Owned	
Agricultural Cooperatives	1,040	764,384,190	
Federations of Agricultural Cooperatives	125	3,033,164,820	
Forestry Cooperatives	750	19,599,930	
Forestry Production Cooperatives	11	14,650	
Federations of Forestry Cooperatives	47	22,926,890	
Fishery Cooperatives	1,276	54,814,771	
Fishery Production Cooperatives	33	242,840	
Federations of Fishery Cooperatives	93	330,535,219	
Marine Products Processing Cooperatives	47	682,400	
Federations of Marine Products Processing Cooperatives	6	672,650	
Mutual Insurance Federation of Fishery Cooperative Associations	1	7,064,800	
Agricultural Mutual Relief Insurance Associations	34	375,700	
Federations of Agricultural Mutual Relief Insurance Associations	42	983,100	
Fishing Boat Insurance Associations	20	2,454,350	
Agricultural Credit Guarantee Fund Associations	10	139,650	
Fishery Credit Guarantee Fund Associations	35	15,664,350	
Fishery Mutual Relief Insurance Associations	22	132,000	
Federation of Fishery Mutual Relief Insurance Associations	1	292,800	
Land Improvement Districts	829	2,885,440	
Federations of Land Improvement Districts	4	2,850	
Medium and Small-Sized Enterprise Cooperative Associations Related to Sericulture, Forestry or Salt Production	19	144,900	
Total	4,445	4,257,178,300	

#### (2) Lower Dividend Rate Stocks

The face value of one stock is ¥100.

Type of Organization	Number of Members	Stocks Owned
Agricultural Cooperatives	127	1,780,960,000
Federations of Agricultural Cooperatives	36	8,204,590,000
Fishery Cooperatives	3	22,650,000
Federations of Fishery Cooperatives	31	324,800,000
Total	197	10,333,000,000

## (3) Preferred Stocks

The face value of one stock is ¥100.

(5) Treferred Stocks	The face value of one stock is 1100.		
Type of Organization	Number of Members	Stocks Owned	
Financial Institutions	9	26,787,410	
Securities Companies	3	4,462,160	
Other Corporations	20	24,541,880	
Total	32	55,791,450	

### **Voting Rights of Members**

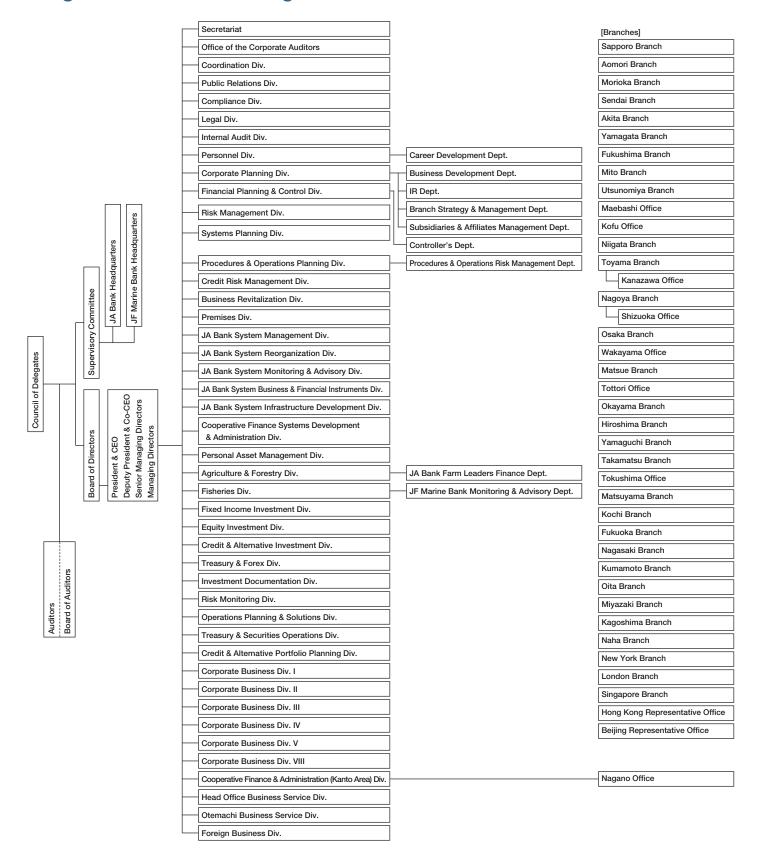
The Norinchukin Bank is the central financial institution for Japan's agricultural, forestry and fishery cooperative system. The supreme management decision-making organization for the Bank is the Council of Delegates, which consists of representative members and substitutes for the general meetings of all shareholders. Unlike stock companies, where one share represents one vote, the voting rights of the members of the Council of Delegates are equal regardless of the number of investment units they own. For this reason, a list of major shareholders has not been included in this report.

## Trends in the Bank's Capital

Millions of yen

Date	Increase in Capital	Capital after Increase	Method of Increase
November 30, 1983	15,000	45,000	Allotment
November 30, 1990	30,000	75,000	Allotment
November 30, 1992	25,000	100,000	Allotment
February 16, 1995	24,999	124,999	Private placement
September 25, 1997	150,000	274,999	Allotment
March 25, 1998	850,000	1,124,999	Allotment
November 29, 2002	100,000	1,224,999	Allotment
December 1, 2005	225,717	1,450,717	Allotment
March 30, 2006	14,300	1,465,017	Allotment
September 29, 2006	19,000	1,484,017	Allotment

# Organizational Diagram (As of July 17, 2007)



# Directors and Auditors (As of July 1, 2007)

### Members of Board of Directors (International & Market-Related Business)



Hirofumi Ueno President & Chief Executive Officer



Yoshio Kono Deputy President & Co-Chief Executive Officer



Masanobu Takatani Senior Managing Director



Masataka Miyazono Senior Managing Director



Hiroshi Matsumoto Senior Managing Director



Toshihiko Tajima Managing Director



Norihiro Takahashi Managing Director

#### **BOARD OF DIRECTORS**

# President & Chief Executive Officer

Hirofumi Ueno

# Deputy President & Co-Chief Executive Officer

Yoshio Kono

#### **Senior Managing Directors**

Masanobu Takatani Masataka Miyazono Hiroshi Matsumoto

### Managing Directors

Wataru Nemoto
Akira Ozaki
Shuzo Furuya
Toshihiko Tajima
Atsushi Takaoka
Kazumi Torii
Etsuo Uchiyama
Norihiro Takahashi

#### SUPERVISORY COMMITTEE

Isami Miyata
Kazu Kaida
Toshikazu Okawa
Tsuneo Kunii
Katsuei Konno
Shinichi Kumazawa
Kazunori Ishihara
Toshirou Tsushio
Hisami Sunada
Motonori Baba
Iehiro Honma
Mikio Wakatsuki
Hirofumi Ueno
Yoshio Kono

#### **BOARD OF AUDITORS**

Toshiyuki Nagai Takashi Kato Masaaki Tanaka Yasuhiko Kishi Nobuo Ohashi

# History

# Milestones in the Bank's 84-Year History

1923 1938 1943	<ul> <li>The Bank established with government funds under special legislation as the central bank for industrial cooperatives</li> <li>Gyokyo joins the Bank</li> <li>Forestry cooperatives (Shinrinkumiai) join the Bank</li> <li>The Bank's name officially changed to the Norinchukin Bank</li> <li>The first Norinchukin Bank debentures issued</li> </ul>	1998 2000 2001	<ul> <li>Substantial reorganization of the market risk investment sections, updating these to match global asset management styles</li> <li>Representative offices open in Hong Kong and Beijing</li> <li>Norinchukin-Zenkyoren Asset Management Co., Ltd., established</li> <li>The Norinchukin Bank Law is revised</li> <li>The law concerning the reorganization and strengthen-</li> </ul>
1959	Redemption of the government's equity stake complet- ed, thereby becoming a private bank		ing of credit business by the Bank and specified cooperatives is revised
1974	Foreign exchange operations begin	2002	The JA Banking System begins
1977	<ul> <li>Investment and trading in foreign currency denominated bonds begin</li> </ul>		<ul> <li>A capital increase of ¥100 billion in common stock is conducted, and ¥183 billion in funds is procured through</li> </ul>
1982	A representative office opens in New York (the Bank's		the issuance of perpetual subordinated loans
1004	first overseas foothold)	0000	The consolidation of Shinnoren with the Bank begins  If Naviga Bank involved to the deposit of the deposit
1984	<ul> <li>The New York Representative Office upgraded to branch status</li> </ul>	2003	<ul> <li>JF Marine Bank implements fundamental policies (January)</li> </ul>
1985	A representative office opens in London		Another ¥183 billion is procured through the issuance of
1986	Fiduciary services for corporate bonds begin		perpetual subordinated loans
	Norinchukin International plc opens in London	2004	Norinchukin Securities Co., Ltd., liquidated
1989	The Bank's U.S. dollar denominated notes issued in the	2005	Increase in capital of ¥225 billion in common stock and
	Euromarket		perpetual subordinated loans of ¥212 billion
1990	• A representative office opens in Singapore		• Final integration of Miyagi Shinnoren (October)
1991	• The London Representative Office upgraded to branch	2006	• Final integration of Okayama Shinnoren and Nagasaki
	status		Shinnoren (January)
1993	The Singapore Representative Office upgraded to		<ul> <li>JASTEM made available in all prefectures (May)</li> </ul>
	branch status		Capital increase through issue of subordinated bonds
	Norinchukin Securities Co., Ltd., established		with maturity dates (September)
	Norinchukin Investment Trust Management Co., Ltd.,		Capital increase through issue of common stock
	established		(¥19.0 billion) (September)
1995	Preferred stocks issued, opening the way for capital		Merger of Kyodo Credit Service Co., Ltd.,      Line Co., Ltd.,
	increases through the participation of ordinary investors		with UFJ Nicos Co., Ltd. (October)
1006	The Norinchukin Trust & Banking Co., Ltd., established		Acquisition of Financial Holding Company (FHC) status     The United States (December)
1996	<ul> <li>Laws concerning the integration of the Bank and Shinnoren enacted</li> </ul>		<ul><li>in the United States (December)</li><li>JA savings deposits top ¥80 trillion (December)</li></ul>
1998	Issuance of ¥1 trillion in lower dividend rate stock to	2007	Final integration of Akita Shinnoren (February)
.000	Shinnoren and Shingyoren and ¥0.5 trillion in subordinated loan transaction completed	2001	atogration of ranta offinition (i obridary)
	-		

# List of Group Companies

As of March 31, 2007

Company Name The Norinchukin Trust & Banking Co., Ltd. Kyodo Seminar Co., Ltd. Nochu Information System	Address  1-12, Uchikanda 1-chome, Chiyoda-ku, Tokyo 101-0047, Japan  1-12, Uchikanda 1-chome, Chiyoda-ku, Tokyo 101-0047, Japan  5-3, Musashino 3-chome, Akishima-City,	Nature of Business  Trust & Banking  Training  System Development	Date of Establishment August 17, 1995 May 25, 1981 May 29, 1981	As of March 31, 2007  Capital (Millions of yen) Bank Ownership/ Group Ownership (%)  20,000 100.0/0.0  20 100.0/0.0
Co., Ltd.  Norinchukin Research  Institute Co., Ltd.	Tokyo 196-0021, Japan  8-3, Otemachi 1-chome, Chiyoda-ku, Tokyo 100-0004, Japan	& Maintenance Research	March 25, 1986	100.0/0.0 300 100.0/0.0
Nochu Business Support Co., Ltd.	8-3, Otemachi 1-chome, Chiyoda-ku, Tokyo 100-0004, Japan	Operations for Property Accumulation Savings, Various Operations, Talent Provider on behalf of The Norinchukin Bank	August 18, 1998	100 100.0/0.0
Kyodo Housing Loan Co., Ltd.	15-3, Chuocho 1-chome, Meguro-ku, Tokyo 152-0001, Japan	Mortgage Loans	August 10, 1979	10,500 90.60/0.0
The JA Bank Computer System Co., Ltd.	East Net Building, 1-1, Toyo 7-chome, Kohto-ku, Tokyo 135-0016, Japan	System Development & Maintenance for JA Bank Group	March 25, 2002	100 60.0/0.0
Norinchukin-Zenkyoren Asset Management Co., Ltd.	7-12, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-0005, Japan	Asset Management & Investment Advice	September 28, 1993	1,920 50.91/0.0
Kyodo Leasing Co., Ltd.	9-17, Kanda Surugadai 2-chome, Chiyoda-ku, Tokyo 101-0062, Japan	Leasing	March 24, 1972	6,500 39.0/0.0
Kyodo Auto Leasing Co., Ltd.	9-17, Kanda Surugadai 2-chome, Chiyoda-ku, Tokyo 101-0062, Japan	Auto Leasing	September 13, 2005	300 0.0/100.0
The Cooperative Servicing Co., Ltd.	8-3, Otemachi 1-chome, Chiyoda-ku, Tokyo 100-0004, Japan	Management of Non- Performing Loans	April 11, 2001	500 37.96/0.0
The Agribusiness Investment & Consultation Co., Ltd.	1-12, Uchikanda 1-chome, Chiyoda-ku, Tokyo 101-0047, Japan	Investment Consultation to the Agricultural Companies	October 24, 2002	4,070 19.97/0.0
Daiichi Life Norinchukin Building Management Co., Ltd.	13-1, Yurakucho 1-chome, Chiyoda-ku, Tokyo 100-8420, Japan	Building Maintenance	April 1, 1993	10 27.0/0.0
Norinchukin Finance (Cayman) Limited	M&C Corporate Services Limited P.O. Box 309GT, Ugland House, South Church Street, George Town, Grand Cayman, Cayman Islands	Issue of Subordinated Bonds, Borrowing of Subordinated Loans, etc.	August 30, 2006	\$50,000 100.0/0.0

Notes: 1. The Group share ownership percentage is the percentage of shares owned by members of the Norinchukin Bank Group, excluding ownership by the concerned company itself.

 $<sup>2. \</sup> The \ principal \ places \ of \ business \ as \ well \ as \ addresses \ are \ as \ of \ May \ 1,2007$ 

# Global Network (As of August 1, 2007)

#### **Overseas Branches**

#### **New York Branch**

Noritsugu Sato, General Manager

29th Floor, 245 Park Avenue, New York, NY 10167-0104, U.S.A. Telephone: 1-212-697-1717

Fax: 1-212-697-5754 **SWIFT: NOCUUS 33** 

#### London Branch

Masataka Nakayama, General Manager

4th Floor, 155 Bishopsgate, London EC2M 3YX, U.K. Telephone: 44-20-7588-6589 Fax: 44-20-7588-6585 SWIFT: NOCUGB2L

Company number: BR001902

#### Singapore Branch

Akira Kurihara, General Manager

80 Raffles Place, #53-01, UOB Plaza 1, Singapore 048624 Telephone: 65-6535-1011 Fax: 65-6535-2883

SWIFT: NOCUSGSG Telex: RS21461

### **Overseas Representative Offices**

## Hong Kong Representative Office

Akira Matsuo, Chief Representative

34th Floor, Edinburgh Tower, The Landmark, 15 Queen's Road, Central, Hong Kong Telephone: 852-2868-2839 Fax: 852-2918-4430

#### Beijing Representative Office

Masato Inagaki, Chief Representative

Room 601, Chang Fu Gong Building, Jia-26, Jianguo Men Wai St., Beijing, China 100022 Telephone: 86-10-6513-0858

### Norinchukin-Zenkyoren Asset Management Co., Ltd. Yoshiyuki Hata, President

7-12, Marunouchi 1-chome,

Chiyoda-ku, Tokyo 100-0005, Japan

Norinchukin Research Institute

Iwao Ohtawa, President

8-3, Otemachi 1-chome, Chiyoda-ku, Tokyo 100-0004, Japan







